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CIA Leave Policy for Overseas Personnel

- 1. At a meeting on 21 rebruary 1951 attended by representatives of the Legal, Security and Comptroller's Office (See Teb A) it was recommended that:
 - a. The Aconcy should adopt a leave policy for overseas employees which was secure, consistent, and equitable.
 - b. Since the conditions of service of CIA overseas employees are comparable to the conditions of service of Foreign Service employees, the Foreign Service Leave System should be adopted by CIA.

I was instructed to study the Foreign Service leave regulations, confer with State Department officials regarding the methods of operating this system, and prepare a specific instruction providing for the adoption of this system by CIA.

- 2. There is attached hereto as Tab B a comparison schedule showing the principal points of difference between the Standard (Civil Service) and the Fereign Service Leave Systems.
- 3. There is also attached as Tab C a letter from the Assistant Secretary of Defense to the Speaker of the House of Representatives regarding proposed logislation to correct inequity and disparity among the three military departments in the matter of leave of overseas employees. While the leave problems confronting the military agencies are not identical to those confronting CIA it is perhaps significant that their study and review of the general problem resulted in the following conclusions:
 - a. The existing disparity in leave policies and practices has a depressing effect upon employee morals and efficiency.
 - b. Reployees who are recruited in the U.S. for overseas duty should be permitted to accumulate annual leave to a higher maximum than that which is presently authorised for domestic service in the U.S.
 - e. The authority to grant duty-status round-trip travel time to mainland recruited employees for the purpose of taking annual leave in the U.S. is desirable for its salutary offect on employees' morals and efficiency.

You will note that the Foreign Service Leave Regulations, attached hereto as Tab D, incorporate the principles outlined above.

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- 4. I have reviewed with State Department officials the methods employed by the Department in accruing, granting and recording leave under the Foreign Service Leave System, and it does not appear that CIA would experience any unusual difficulties in the practical administration of this system.
- 6. The Foreign Service Leave System would appear to have the following advantages as compared to the Standard (Civil Service) Leave System:



- e. would improve employee morals and efficiency by increasing the maximum accumulation of leave that could be used for rest, recuperation, and in emergencies;
- d. would be fair and equitable to the employee and the government since it would extend privileges and benefits identical to those approved by the Congress for Foreign Service personnel serving under comparable conditions (as well as ECA personnel and personnel of other government agencies, Commerce, Agriculture, etc., serving with State Department overseas):
 - e. could be practically administered, with a minimum of record

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- f. would enable the Agency to withhold the granting of leave when the employee's absonce would adversely affect the interests of the service.
- 6. The Fereign Service Leave System would appear to have the following disadvantages as compared to the Standard (Civil Enrvice) Leave System:
 - a. Costs to the Agency would be increased because the excess rate of scerual and the increase in maximum accumulation would result in larger lump sum payments at the time of termination or transfer to a different leave system. (If it is felt that the increased cost is prohibitive, the net cost could be decreased by transferring or holding in escrew an employee's leave, when he transfers from the departmental to the field service in CIA instead of making a lump sum payment for accumulated leave at that time.)

b. Presumably the Agency would be deprived of the employee's services for a longer period of time each year because of the increased rate at which annual leave is earned. However, I am informed by State Department officials that restrictions on granting leave under the Foreign Service System are such that as a practical matter the actual leave taken is not as great in proportion as the increased rate of account under this system might indicate.

- 7. Attached hereto asiab 2 is a draft of a proposed Administrative Instruction which provides for the adoption of the Foreign Service Leave System as of 1 April 1981. This Instruction is in offeet a synopsis of the Foreign Service Leave Regulations, except that paragraph 5 c, paragraph 8 after the word Provided, and paragraphs 9 and 10 contain provisions that are intended to cover contingencies and problems that are posuliar to CIA.
- 8. If it is decided that the Foreign Service Leave System should be adopted by CIA as of 1 April 1951, the following action would be required:
 - a. The attached Administrative Instruction should be released on or before 15 March 1951;
 - b. A copy of the Foreign Service Leave Regulations with an appropriate Agency

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- e. The Personnel Division would establish a roster of "Field" employees as of 1 April 1951;
- d. The Finance Division would convert the Leave of all employees on this rester from the Standard (Civil Service) Leave System to the Foreign Service Leave System as of 1 April 1961;
- e. Thereafter the leave of field employees would be morrued, accumulated, granted, and administered in accordance with the provisions of the attached Administrative Instruction and Foreign Service Leave Regulations.

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Attachmente

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